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To Whom It May Concern:

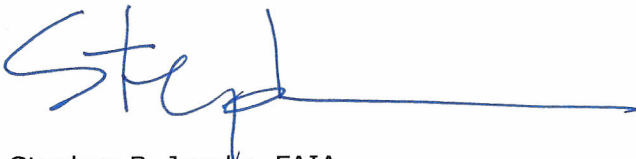
I have known Jan Kalanda for almost 20 years. I first met him when we designed the Library and Giraffe hotels in the late 1990's.

Over the years we have worked together on 5 hotels where our firm was the Architect and Interior Designer. In addition to the Library and Giraffe, we worked together on Hotel Gansevoort in the Meatpacking District, Gansevoort South in Miami Beach, as well as the Gansevoort Park on 29th Street. In all of these projects Jan actively participated in the programming, design, and construction phase administration process as one of the key representatives of the hotel developer. I also know that he had the primary responsibility for opening up all of these buildings as well several other hotel properties where our firm was not involved.

In every case, his performance of all of his duties was excellent and he made a major contribution to the successful completion of the projects.

I highly recommend him and wish him the best for his future endeavors.

Sincerely,



Stephen B. Jacobs, FAIA  
Stephen B. Jacobs Group, PC